

<i>Committee Name</i>	<i>Chair</i>	<i>Member</i>	<i>Member</i>	<i>Member</i>	<i>Member</i>	<i>Member</i>	<i>Member</i>	<i>Member</i>
Finance and Audit	John Currie	Joseph Caron	Anna Fung	Howard Jampolsky	Tamara Vrooman			
Governance	Annalisa King	Ken Goosen	Mary Jordan	Kush Panatch	Gerri Sinclair	Wayne Wright		
Human Resources & Compensation	Tamara Vrooman	John Currie	Mary Jordan	Annalisa King	Ken Martin			
Planning and Development	Ken Goosen	Joseph Caron	Anna Fung	Howard Jampolsky	Ken Martin	Kush Panatch	Gerri Sinclair	Wayne Wright
Project Breeze Task Force	Mary Jordan	Ken Goosen	Annalisa King	Ken Martin				
Project Steel Task Force (joint M&B)	Craig Richmond	Mary Jordan	[Federal nominee]	Tamara Vrooman	Wayne Wright	Glenn McCoy	Argiro Kotsalis	Anne Murray
Project Stone Task Force	Mary Jordan	Anna Fung	John Currie	Tamara Vrooman				
Designer Outlet		Annalisa King						
Innovative Travel Solutions		Kush Panatch						
<b>Subsidiary Board Membership</b>								
Vancouver Airport Enterprises Ltd. ("VAEL") & VAEL Templeton	Mary Jordan	Craig Richmond						

	Mary Jordan	Craig Richmond	Joseph Caron	John Currie	Anna Fung	Ken Goosen	Howard Jampolsky	Annalisa King	Ken Martin	Kush Panatch	Gerri Sinclair	Tamara Vrooman	Wayne Wright	New Director
Finance and Audit	A	A	X	C	X		X					X		
Governance	X	A				X		C		X	X		X	
Human Resources & Compensation	X	A		X				X	X			C		
Planning & Development	A	A	X		X	C	X		X	X	X		X	
Project Breeze Task Force	X	A				X		X	X					
Project Stone Task Force	X	A		X	X							X		
Project Steel Task force (M&B)**	X	C										X	X	
Designer Outlet Centre*								X						
Innovative Travel Solutions Advisory		X								X				
VAEL	C	X												
VAEL (Templeton)	C	X												

Templeton Designer Outlet Centre General Partner Ltd. (50% -- other 50% McArthurGlen)

\*General Partner for DOC Limited Partnership: YVR Directors are Craig Richmond, Annalisa King, and Glenn McCoy.

\*\* Project Steel Management Members: Glenn McCoy, Anne Murray, Argiro Kotsalis

**Note: “Management Subs”**

**YVR Project Management (100%)**

- President Ray Zibrik, Directors Glenn McCoy and Don Ehrenholz

**Vancouver Airport Authority (Hong Kong) Ltd. (100%)**

- for office in Hong Kong, three employees
- Directors Glenn McCoy and Anne Murray

**Vancouver Airport Property Management LLP**

- Glenn McCoy and Argiro Kotsalis